Acting Assistant Secretary of the Army (Installations and Environment)

OVERVIEW

ASA-I&E

3E464

Army Goals

- **Win the War**
- **Transform The Army**
- **Secure Resources to Accomplish the Above**

INSTALLATIONS AS FLAGSHIPS

- **Support an expeditionary force where Soldiers train, mobilize, and deploy to fight and are sustained as they reach back for support.**

- **Develop strategies to posture installations as deployment platforms with robust reach-back capabilities.**

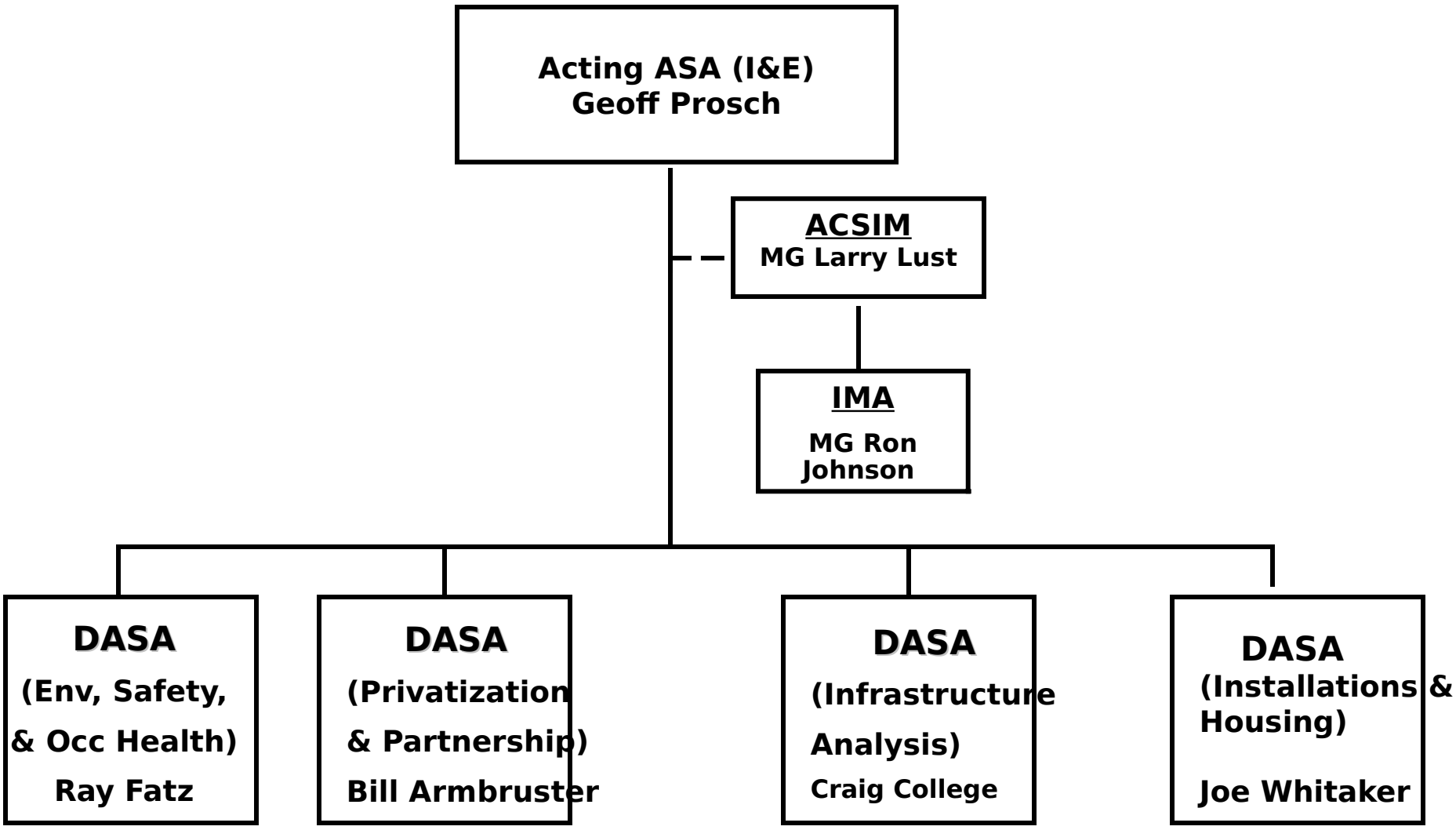
- **Adjust installation support to meet the needs of an Army at war and transforming.**

SOLDIERS AND FAMILIES DESERVE THE SAME QUALITY OF LIFE AS IS AFFORDED THE SOCIETY THEY PLEDGE TO DEFEND

- **Support well-being of all Soldiers and their families.**

WHO WE ARE AND WHAT WE DO

OFFICE OF THE ASSISTANT SECRETARY OF THE ARMY (INSTALLATIONS AND ENVIRONMENT)



OUR UNIVERSE

Land Acreage
- Military Land - 16.7 M
- Civil Works Land - 12.1 M

Roads
- 54,417 miles

Railroads
- 2858 miles

Family Housing Units
- 109,290 units

Barracks Requirements
- 138,300 units

Installations:
- United States - 90
- Europe - 30
- Asia - 52
- Army Reserve Ctrs - 906
- ARNG Readiness Ctrs - 3056

Army Demographics
52.1% married
0.56% dual military
7.5% single parents
699,299 family members

Environmental Clean-up
- Active Sites – 1576
- Base Realignment and Closure Sites - 363
- Formerly Used Defense Properties – 2,233

Plant Replacement Value
- $221B

Army
- Active - 480,000
- USAR - 205,000
- ARNG - 350,000
- Civilians - 223,299

Airfields
- 137 Fixed Wing
- 606 Heliports

Facilities
(million square feet)
- United States - 802
- Europe - 156
- Asia - 43

Utilities
Electric, gas, water and sewer
- 48,052 miles

FY 03 Installation Management Resources = $15B

INSTALLATION MANAGEMENT AGENCY

TRANSFORMATION

"A rapidly changing world deals ruthlessly with organizations that do not change . . .

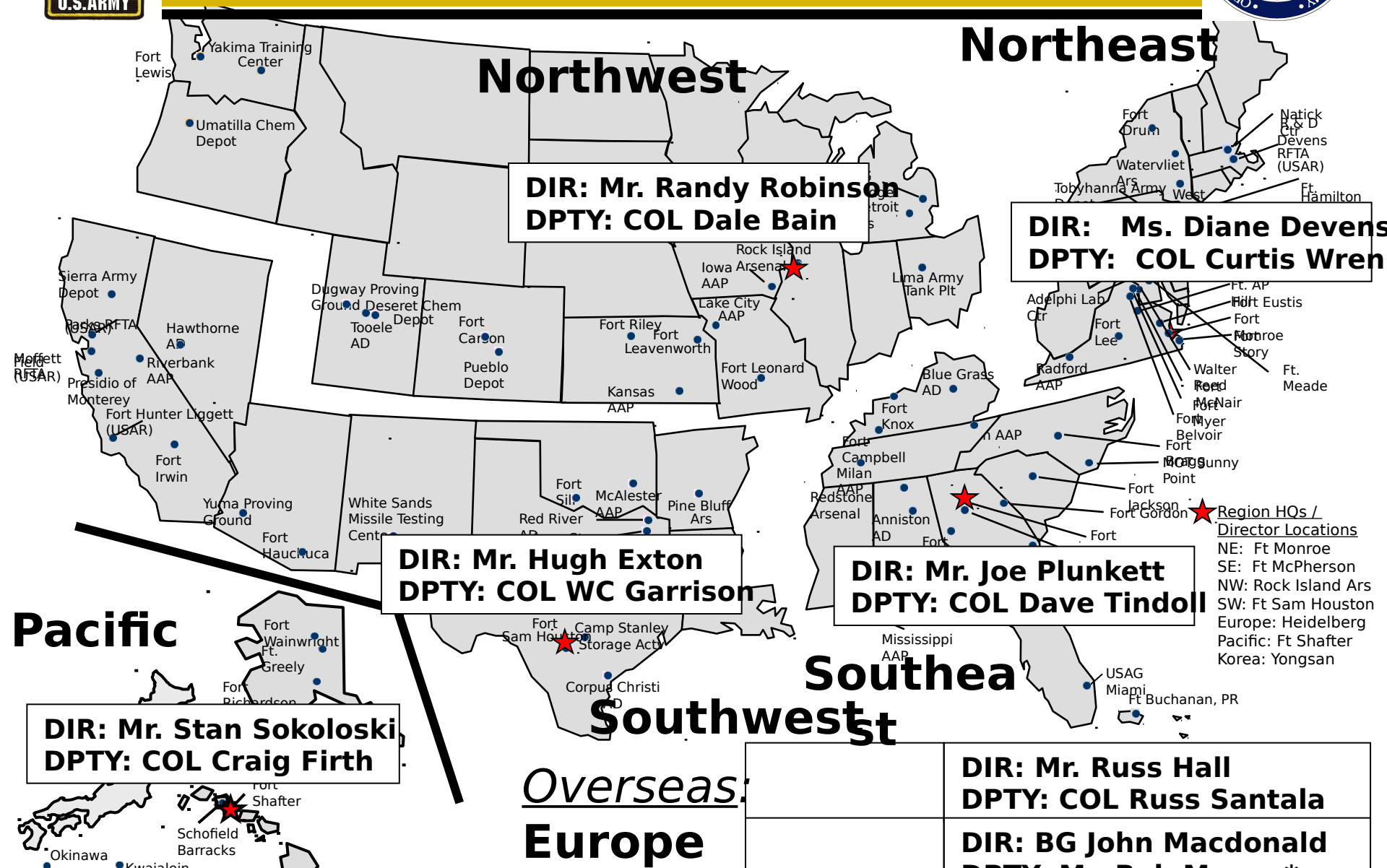
We must constantly reshape ourselves to remain relevant and useful members of the joint

- Chief of Staff of the General Peter maker

Leadership Intent

- **Provide corporate structure focused on installation management to …**
  - **Support and enable mission commanders**
  - **Eliminate migration of base support funds**
  - **Achieve efficiencies; increase effectiveness**
  - **Provide common standards means and methods to manage installations**
  - **Lead Army Transformation**
- **Installation Management Board of Directors (IMBOD) gives strategic guidance**

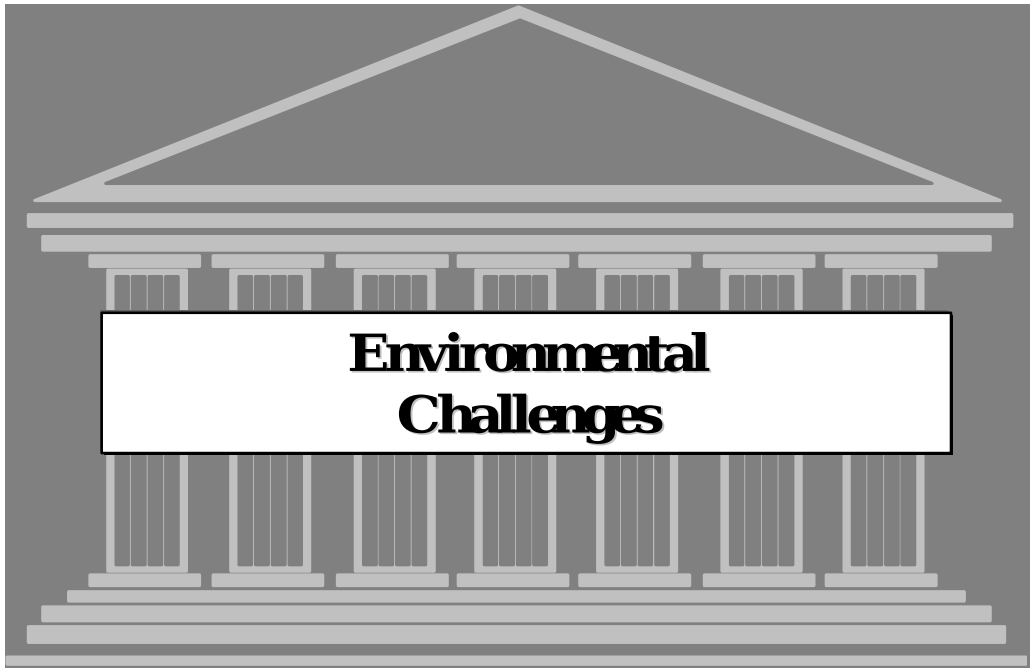
INSTALLATION MANAGEMENT REGION LEADERSHI



Region HQs / Director Locations
NE: Ft Monroe
SE: Ft McPherson
NW: Rock Island Ars
SW: Ft Sam Houston
Europe: Heidelberg
Pacific: Ft Shafter
Korea: Yongsan

COL Larry Olson / larry.olson@hqda.army.mil / 602-7524

ENVIRONMENTAL CHALLENGES



ENVIRONMENTAL SITUATION

- Environmental issues can threaten readi
- Environmental funding is under great s
- Environmental programs can't be stove
- Environmental laws probably won't be rela
- Involved commanders have the most successful programs
- The Army has a great environmental story, but hasn't told it well

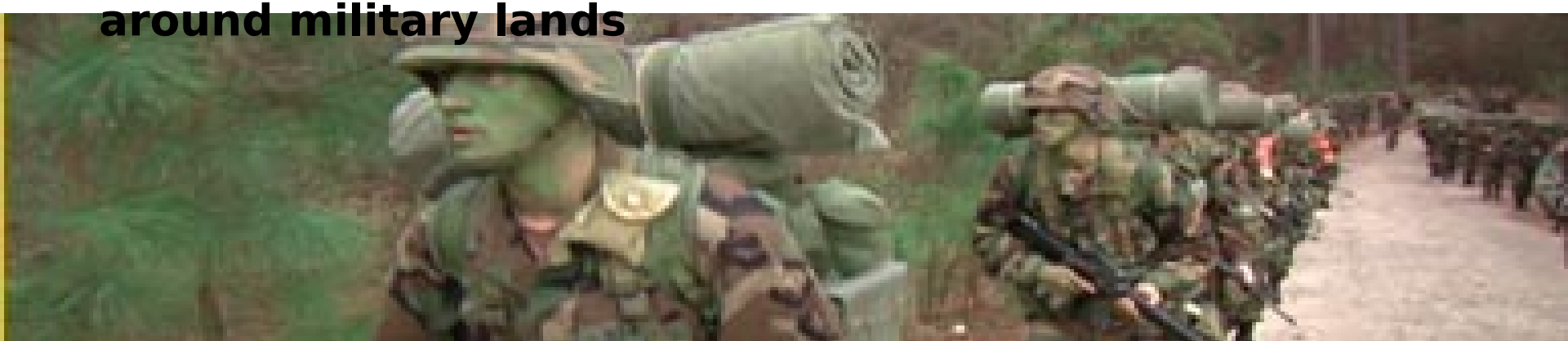
Encroachment

&

Endangered Species

ADMINISTRATION POSITION

- **Balance National Defense imperatives with environmental mandates.**
- **Clarify existing environmental statutes, regulations, and policies.**
- **Promote DoD’s ongoing commitment to environmental stewardship and long-term range sustainment.**
- **Work with State governors, communities and NGOs to ensure more effective and compatible land use planning around military lands**



Key Messages

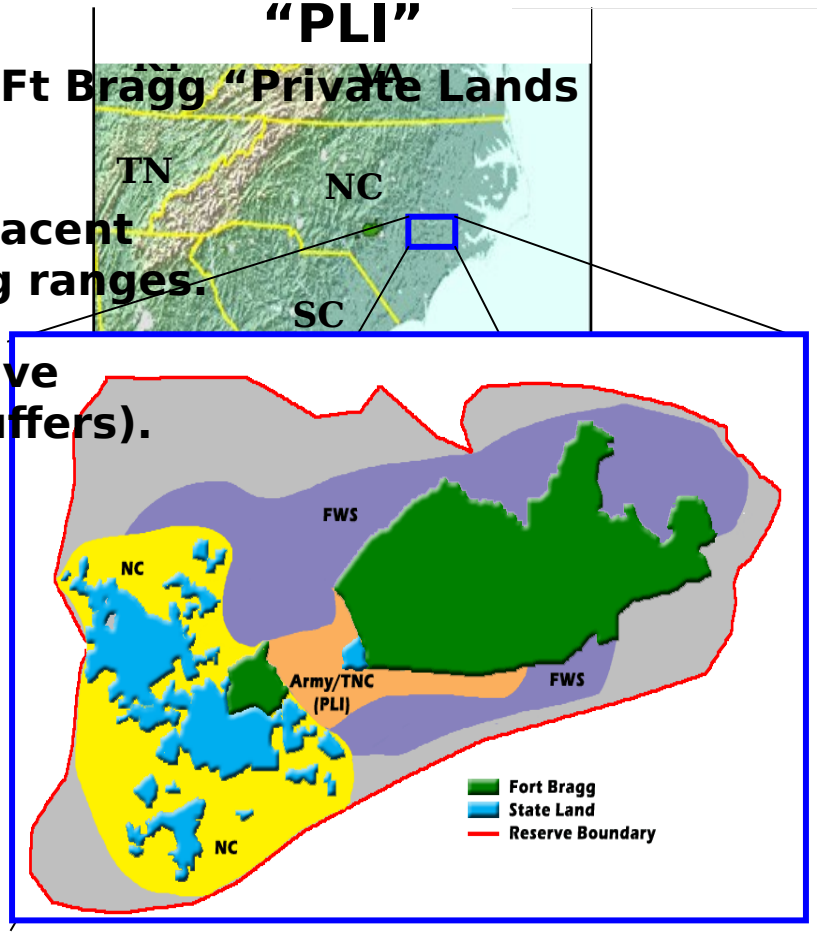
- **Live Fire Training and Testing Are Essential.**
- **Encroachment-Induced Restrictions are limiting realistic preparations for combat.**
- **Targeted Legislative, Regulatory and Administrative Strategies are needed – to provide flexibility to accommodate both military needs and environmental protection.**
- **DoD's outstanding environmental stewardship will continue.**

We must train as we fight

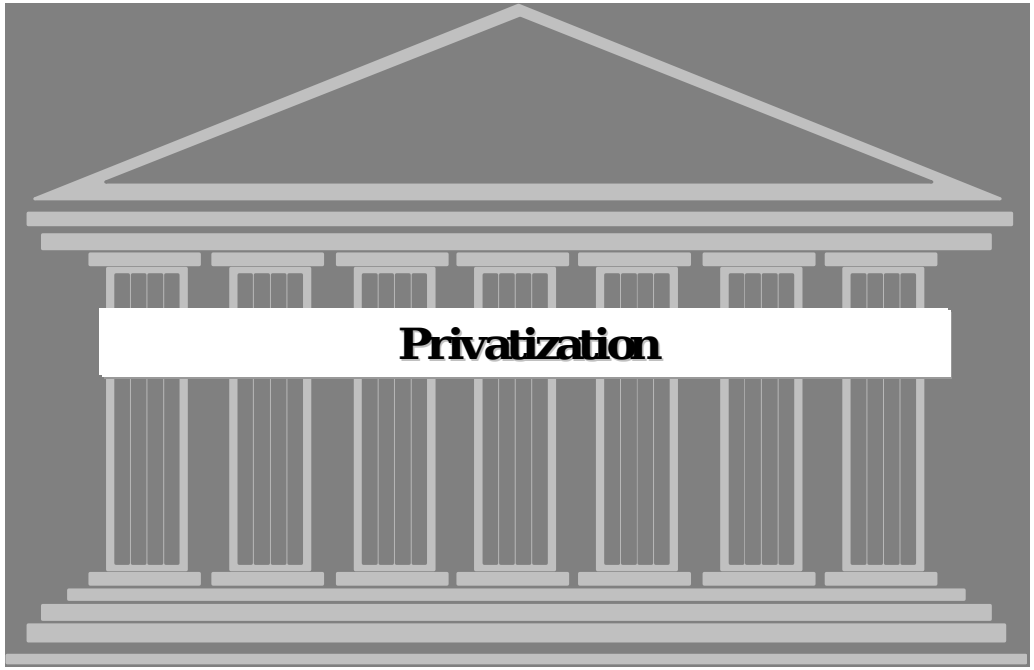
Army Urban Growth Strategy

- **Work with Local Communities & NGOs to improve land use planning**
  - **Ft Bragg "Private Lands Initiative"**
- **Study land ownership and land use adjacent to Major Army training ranges.**
  - **Identify opportunities for cooperative land use agreements (buffers).**
  - **Create a strategy for Army-wide ap[illegible]g "PLI"**

Fort Bragg "PLI"



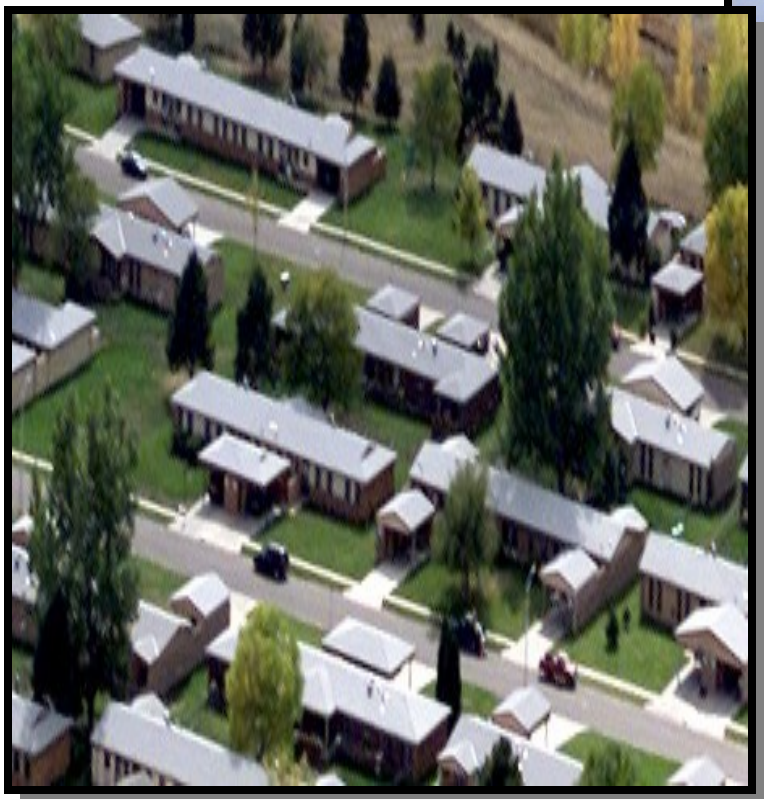
PRIVATIZATION



RESIDENTIAL COMMUNITIES INITIATIVE

BEFORE / AFTER AT FORT CARSON

1,823 FORT CARSON HOUSES TRANSFERRED TO PARTNER NOV 1999



PRIVATIZATION

RCI PLAN -- 45 INSTALLATIONS (35 PROJECTS)

84,253 Family Housing Units; 92% of U.S. Army Owned Inventory

Projects Transferred (37,379 Houses)

- Ft Carson, CO - Nov 1999
- Ft Hood, TX - Oct 2001
- Ft Lewis, WA - Apr 2002
- Ft Meade, MD - May 2002
- Ft Bragg, NC - Aug 2003
- Pres of Mont-Naval PS, CA - Oct 2003
- Ft Stewart-Hunter AAF, GA - Nov 2003
- Ft Campbell, KY - Dec 2003
- Ft Belvoir, VA - Dec 2003
- Ft Irwin-Moffett Fed AF-Parks RFTA, CA - 2004
- Ft Hamilton, NY - Jun 2004
- W[illegible], M

Partners Selected - Transfer Date (23,359)

- Ft Polk, LA - Oct 2004
- Ft Shafter / Schofield Brks, HI - Oct 2004
- Fts Eustis-Story, VA - Nov 2004
- Ft Leonard Wood, MO - Dec 2004
- Ft Drum, NY - Feb 2005
- Ft Sam Houston, TX - Mar 2005
- Carlisle Brks, PA-Ft Monmouth / Picatinny Ars, NJ - May 2005
- Fort Bliss, TX-White Sands Missile Range, NM - July 2005

Ongoing Solicitations (6,543)

- Ft Benning, GA
- Ft Rucker, AL
- Ft Gordon, GA
- Ft McPherson, GA

FY 2005 Budget (8,469)

- Ft Knox, KY
- Ft Leavenworth, KS
- Ft Riley, KS
- Redstone Arsenal, AL

- West Point, NY
- Aberdeen PG, MD
- Ft Jackson, SC
- Ft Huachuca-Yuma PG, AZ
- Ft Lee, VA
- Selfridge ANGB, MI
- Ft Richardson, AK

1st 20 Projects: $445M Govt Investment Supports $7.2B in Private Initial Development

ASSESSMENT OF RCI

- **Greatly improves family housing in U.S.**
- **Obtains private expertise / capital to solve housing problems**
- **Shifts focus from "Houses" to "Quality Residential Communities"**
- **Streamlines procurement process**
- **Shows positive results at 1st 16 sites**
- **Assures long-term sustainment of adequate housing**
- **Allows for more local (large and small) business participation**
- **Increases well-being of ~73,000 soldiers and their families**
- **Protects our interests with a Portfolio / Asset Mgt Program**

ARMY-COMMUNITY HERITAGE PARTNERSHIPS

- **Goals:** Enhance heritage tourism potential and improve downtown historic district vitality to provide desirable services to the Army "family" -- Active duty, civilians, dependents, retirees, and visitors.

- **Vision:** Army partners with National Trust for Historic Preservation National Main Street Center to provide expert consulting services to local community.

- **Locations:**
  - West Point & Highland Falls
  - Ft Leavenworth & Leavenworth
  - Ft Benning & Columbus
  - Ft Huachuca & Sierra Vista
  - Carlisle Barracks & Carlisle

Preserve America Executive Order

Page 1 of 1

PRESERVE AMERICA

Explore and Enjoy Our Heritage

Home | Executive Order | Presidential Award | Communities | Federal Support | Clearinghouse

Preserve America is a White House initiative in cooperation with the Advisory Council on Historic Preservation, the U.S. Department of the Interior, and the U.S. Department of Commerce.

Preserve America Executive Order

Executive Order 13287, "Preserve America," will:

- provide leadership in preserving America's heritage by actively advancing the protection, enhancement, and contemporary use of the historic properties owned by the Federal Government, and will promote intergovernmental cooperation and partnerships for the preservation and use of historic properties.
- direct Federal agencies to increase their knowledge of historic resources in their care and to enhance the management of these assets.
- encourage agencies to seek partnerships with State, tribal, and local governments and the private sector to make more efficient and informed use of their resources for economic development and other recognized public benefits.
- better combine historic preservation and nature tourism by directing the agencies to assist in the development of local and regional nature tourism programs using the historic resources that are a significant feature of many State and local economies.

Text of E.O. 13287: "Preserve America"

Updated September 15, 2003

Utility Privatization Program

UTILITIES PRIVATIZATION STATUS

US:

- 351 systems
- 116 completed
  - 89 privatized
  - 27 exempted
- 104 underway
- 131 remaining

Europe:

- 351 systems
- 116 completed
  - 89 privatized
  - 27 exempted
- 104 underway
- 131 remaining

Japan and Korea

- 128 systems exempted
- 0 privatized

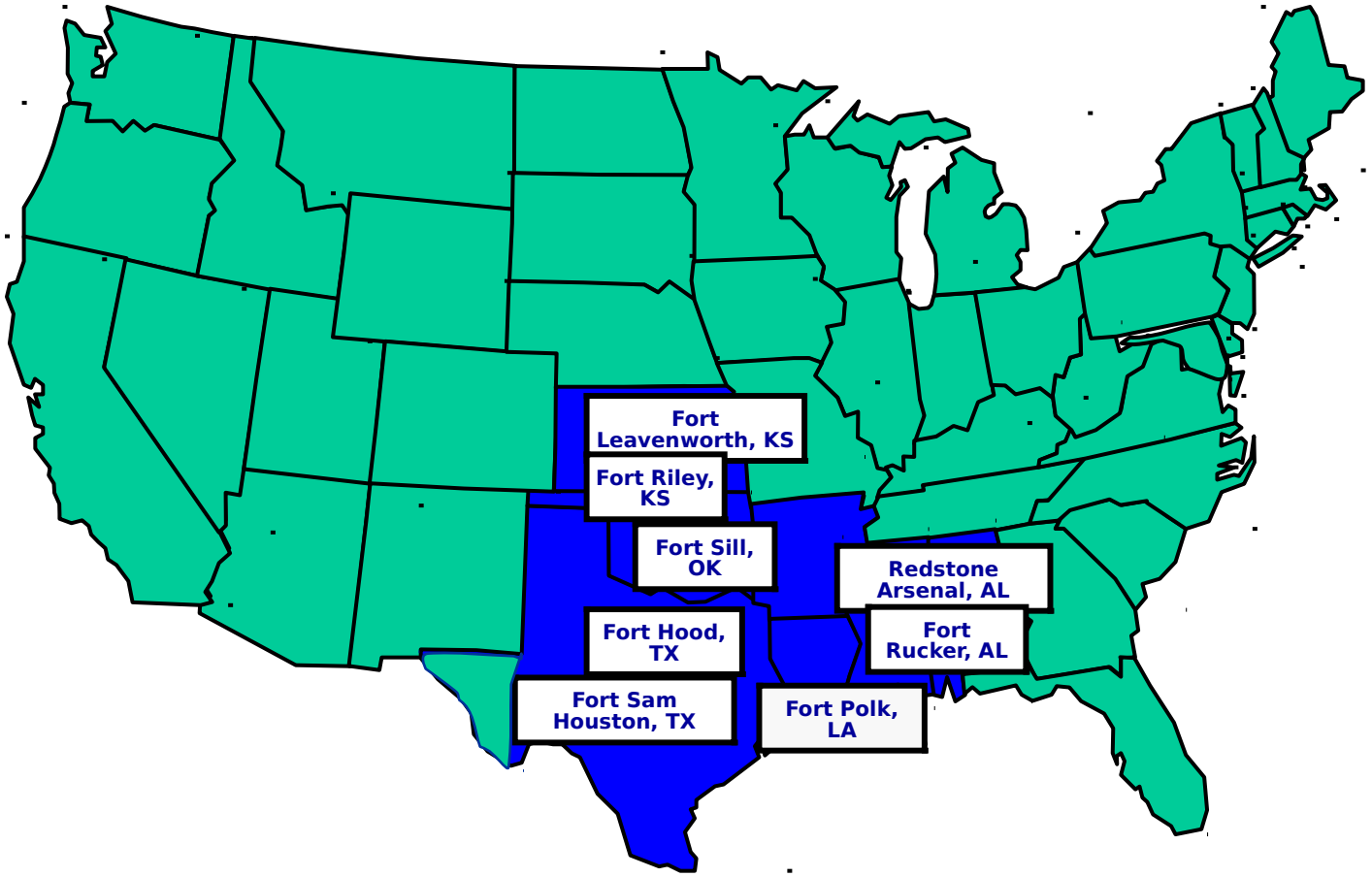
PRIVATIZATION OF ARMY LODGING (PAL)

PRIVATIZATION OF ARMY LODGING (PAL)

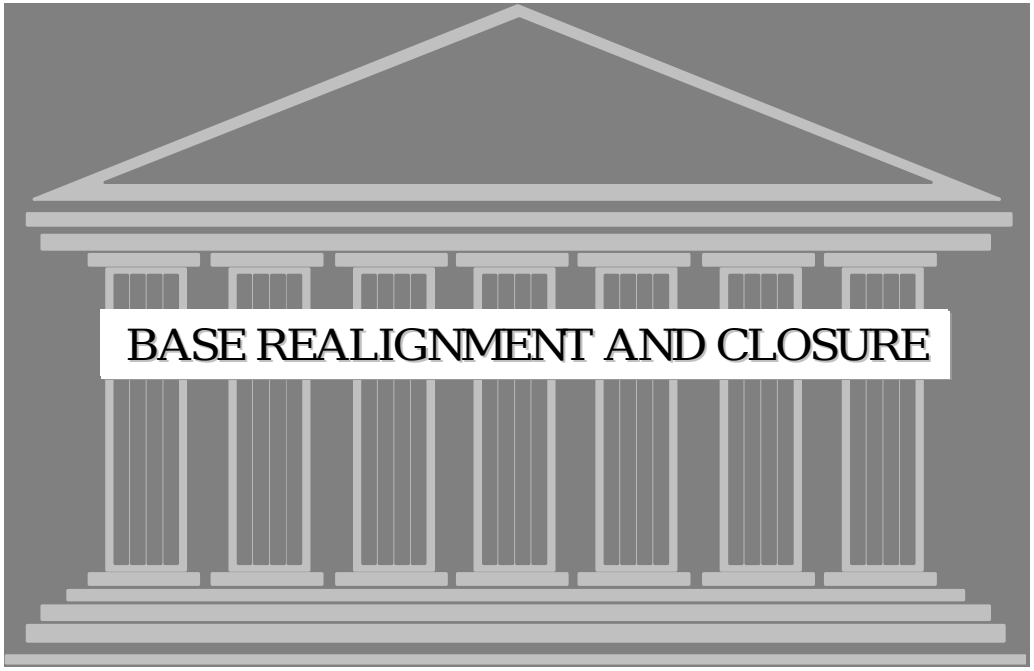
- Installation lodging facilities suffer from chronic under-funding
  - More than 80% require either major renovation or replacement
  - Estimated cost to upgrade is $1B+
- PAL seeks to to revitalize installation transient lodging through partnerships with the private sector
  - Same legislative authorities as RCI
  - Obtain private sector expertise, creativity, innovation, and capital
- PAL is consistent with Leadership direction to transfer non-core functions to the private sector

PRIVATIZATION OF ARMY LODGING

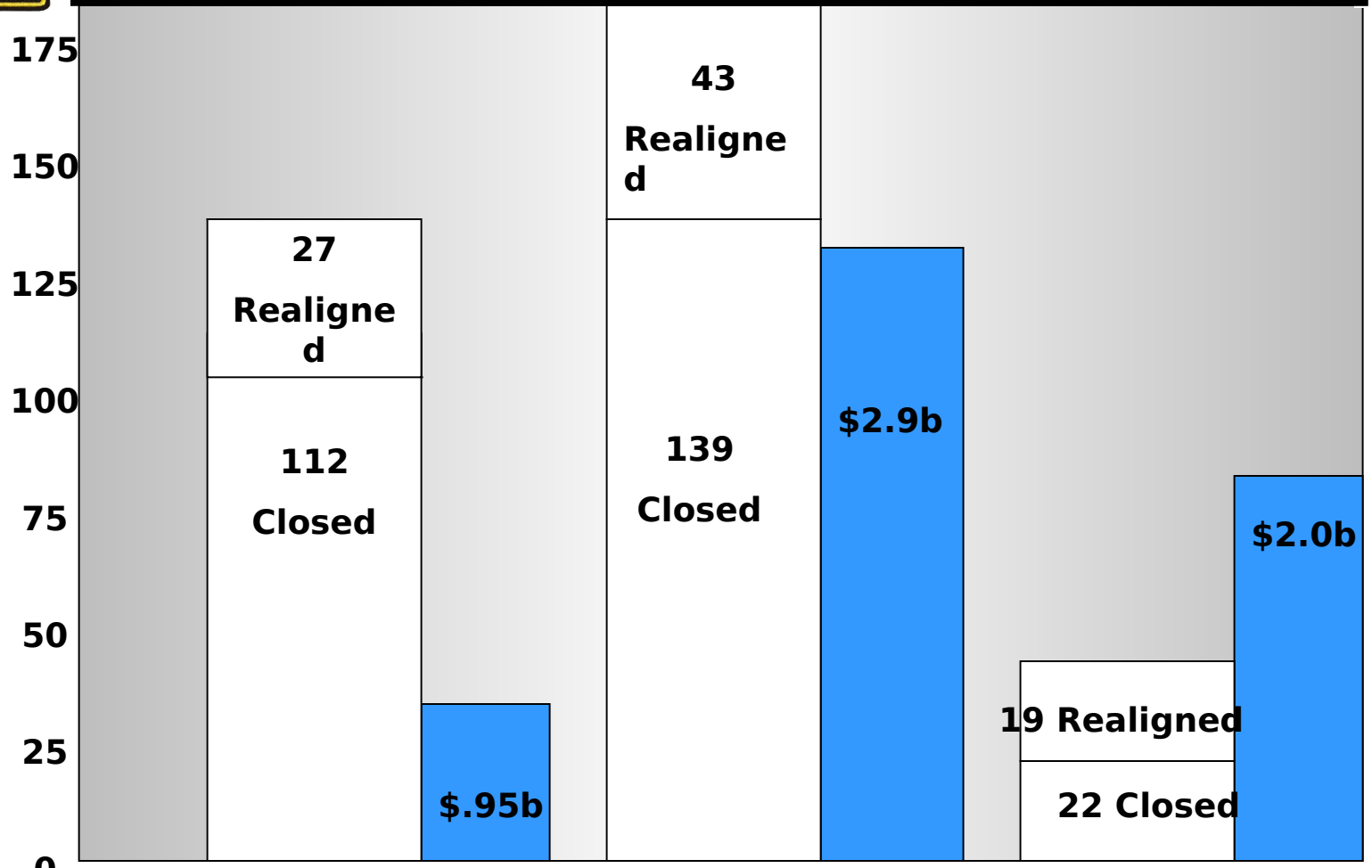
PAL GROUP A: $162M DEVELOPMENT COST



BASE REALIGNMENT AND CLOSURE

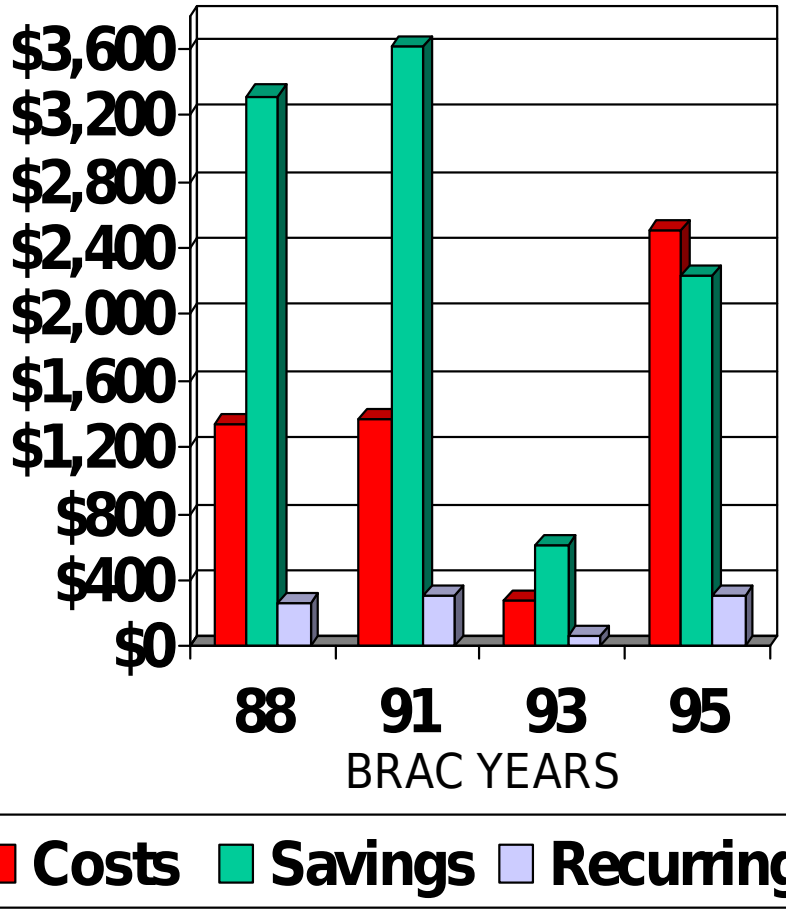


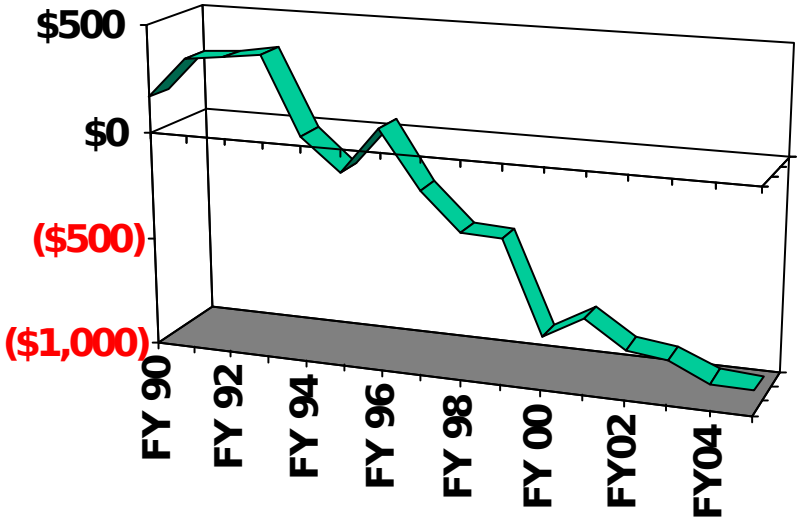
Where We've Been



BRAC Makes $ense

All $ in Millions





Army's 4 Rounds of BRAC

Costs **$5,496**

Savings **9,771**

Recurring **944**

The BRAC Mandate

"At a minimum, BRAC 2005 must eliminate excess physical capacity; the operation, sustainment and recapitalization of which diverts scarce resources from defense capability. However, BRAC 2005 can make an even more profound contribution to transforming the Department by rationalizing our infrastructure with defense strategy."

- Donald Rumsfeld, Secretary of Defense, 15 November 2002

"A campaign quality Joint and Expeditionary Army positioned to provide relevant and ready combat power to Combatant Commanders from a portfolio of installations that projects power, trains, sustains and enhances the readiness and well-being of the Joint Team."

- Les Brownlee, Acting Secretary of the Army

"A rapidly changing world deals ruthlessly with organizations that do not change… We must constantly reshape ourselves to remain relevant and useful members of the Joint team"

- General Peter J. Schoomaker, Chief of Staff, Army

2005 BRAC Leadership Guidance

- Review a comprehensive inventory of installations world-wide of each service—active and reserve
- Eliminate excess physical capacity
- Align our base structure to meet our post-Cold War force structure
- Implement opportunities for greater joint activity
- Use joint cross-service teams to analyze common business-oriented support functions
- Treat every installation fairly

**SecArmy: BRAC 05 “Will be a critical component
of our transformation.”**

BRAC Facilitates Reshaping The Army

Current and Future Armies deploying and training out of the current infrastructure portfolio are not as relevant and ready as they can be.

Future Installation Portfolio

BRAC IS THE WAY TO GET THERE

Current Installation Portfolio

Additionally, BRAC is a key strategic lever for reshaping the structure of the Future Army.

Selection Criteria

Military Value

1. The current and future mission capabilities and the impact on operational readiness of the Department of Defense's total force, including the impact on joint warfighting, training, and readiness.
2. The availability and condition of land, facilities and associated airspace (including training areas suitable for maneuver by ground, naval, or air forces throughout a diversity of climate and terrain areas and staging areas for the use of the Armed Forces in homeland defense missions) at both existing and potential receiving locations.
3. The ability to accommodate contingency, mobilization, and future total force requirements at both existing and potential receiving locations to support operations and training.
4. The cost of operations and the manpower implications.

Selection Criteria

Other Considerations

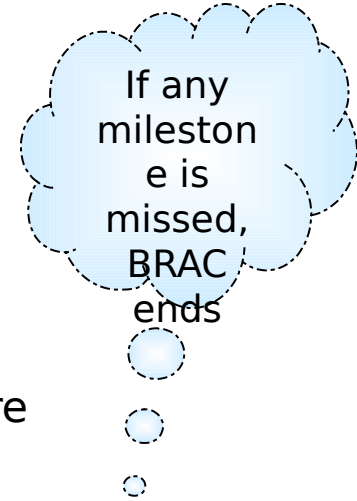
5. The extent and timing of potential costs and savings, including the number of years, beginning with the date of completion of the closure or realignment, for the savings to exceed the costs.

6. The economic impact on existing communities in the vicinity of military installations.

7. The ability of both the existing and potential receiving communities' infrastructure to support forces, missions, and personnel.

8. The environmental impact, including the impact of costs related to potential environmental restoration, waste management, and environmental compliance activities.

Legislative Milestones



- ✓ 31 December 2003 — Draft Selection Criteria Published
- ✓ ~ Feb-Mar 2004 — With Budget, Force Structure Plan and Infrastructure Inventory to Congress
- ✓ 16 February 2004 — Final Selection Criteria Published
- ~ Feb-Mar 2005 — With Budget, Revisions to Force Structure Plan and Infrastructure Inventory
- 16 May 2005 — SECDEF Recommendations Published
- 8 September 2005 — Commission's Recommendations
- 23 September 2005 — President's Approval or Disapproval
- 20 October 2005 — Commission's Revised Recommendations
- 7 November 2005 — President's Approval or Disapproval of Revised Recommendations

Draft Deliberative Document – For Discussion Purposes Only
Do Not Release Under FOIA

BRAC Organization

SECDEF

Infrastructure Executive Council (IEC)
Chair: DEPSECDEF
Service Secretaries/ Service Chiefs

Infrastructure Steering Group (ISG)
Chair: USD(AT&L)
Vice-Chiefs/Asst Sec (I&E's)

7JOINT CROSS-SERVICE GROUPS
Army Representatives

- **Industrial**
- **Supply and Storage**
- **Medical**
- **Technical**
- **Education and Training**
- **HQ and Support Activities**
- **Intelligence**

SEC ARMY

SEC NAVY

SEC AIR FORCE

BRAC Senior Review Group

Chair: Under Secretary/VCSA

Study Group (TABS)

Reserve Component Process Action Team

Trusted Agents

Joint Use/Joint Base Working Group

Public Affairs Guidance
You May

- Attend meetings with state/local officials as a liaison – if purpose is to improve the ability of the Army to accomplish its missions

- Provide information on the BRAC process provided in DoD Public Affairs Guidance

- Refer media/the public to the DoD web site: www.defenselink.mil/brac/

Public Affairs Guidance
You May Not

- Voice opinion/speculation about the viability or “BRAC-Proofing” of any one installation.

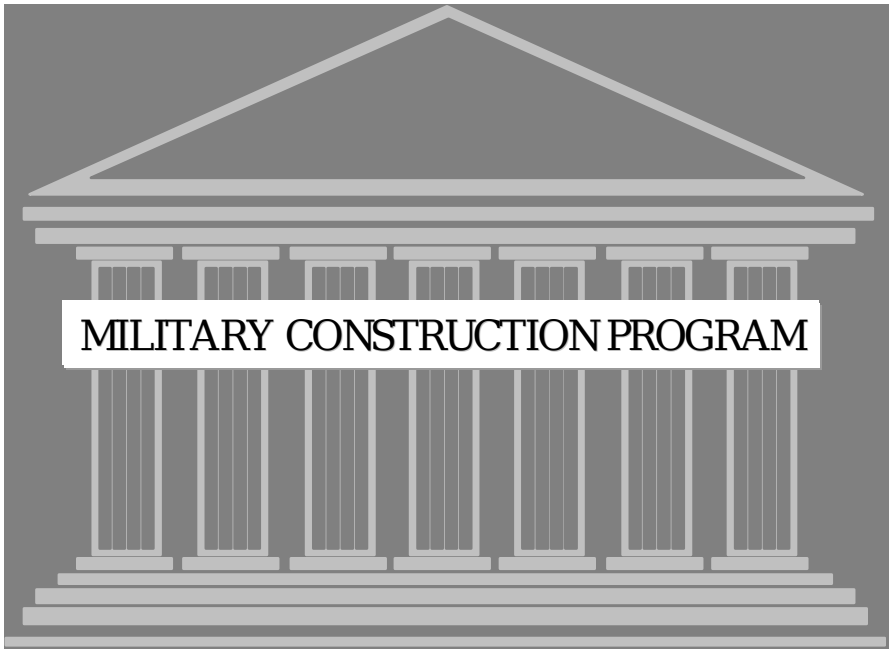
- Be a member of, lead or advise lobbying organizations seeking to insulate the installation from closure or other BRAC activities. (You CAN attend meetings and provide releasable information.)

Public Affairs Guidance POCs

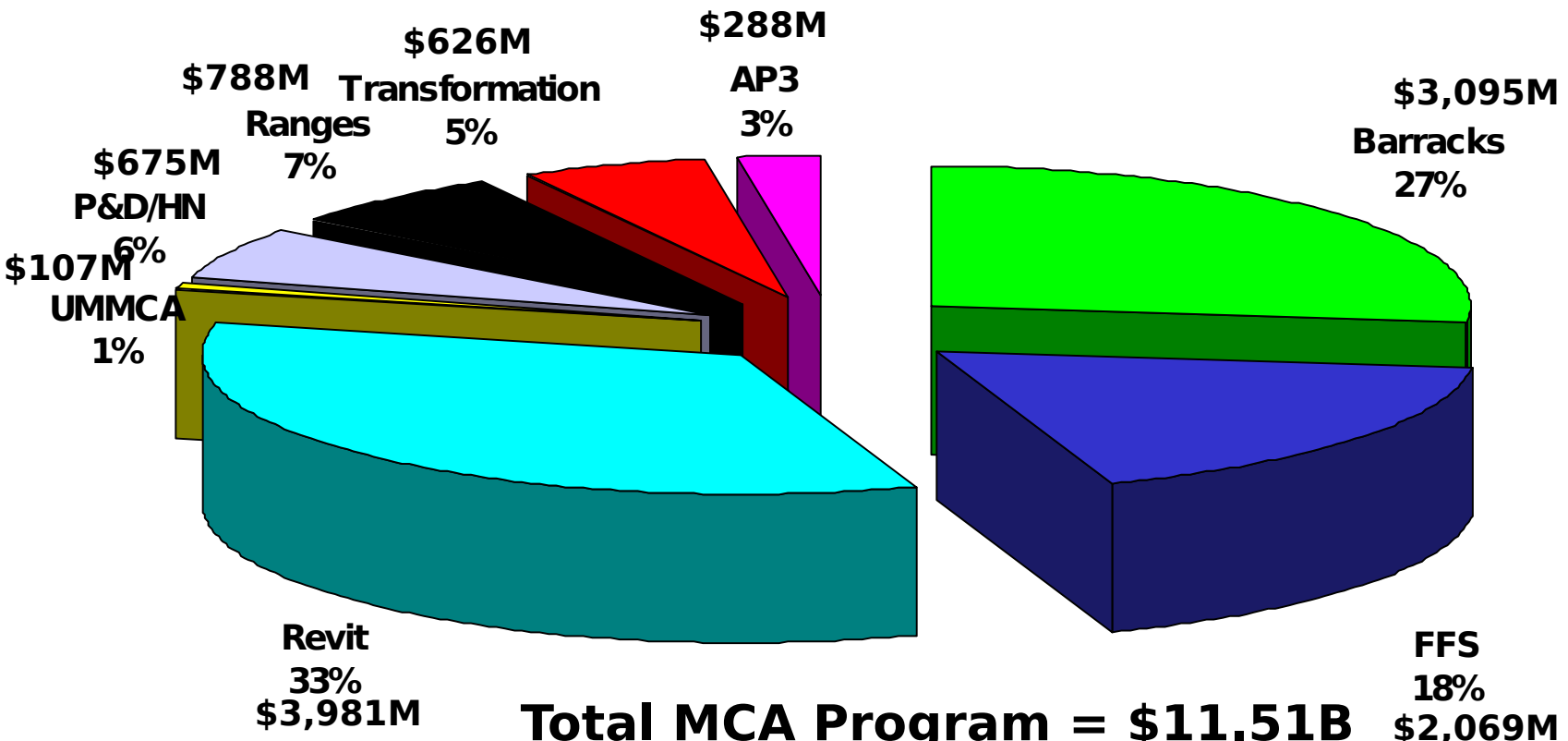
- Army Public Affairs Ms. Cynthia Smith: (703) 697-5344. Cynthia.Smith@hqda.army.mil

- DoD Public Affairs Mr. Glenn Flood: (703) 695-6294 -glenn.flood@osd.mil

MILITARY CONSTRUCTION PROGRAM



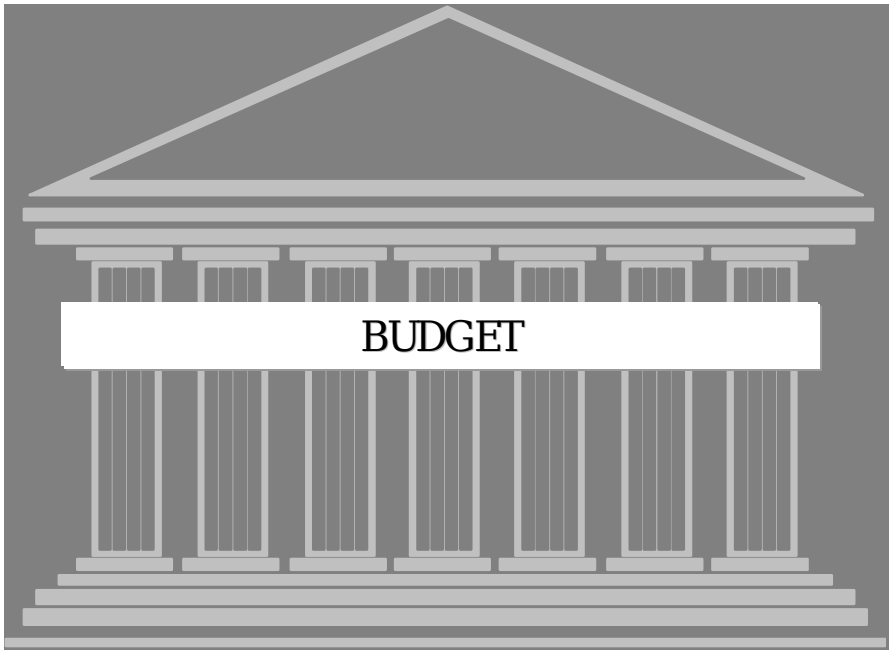
Future Year Defense Program
FY05-09 MCA



Total MCA Program = $11.51B

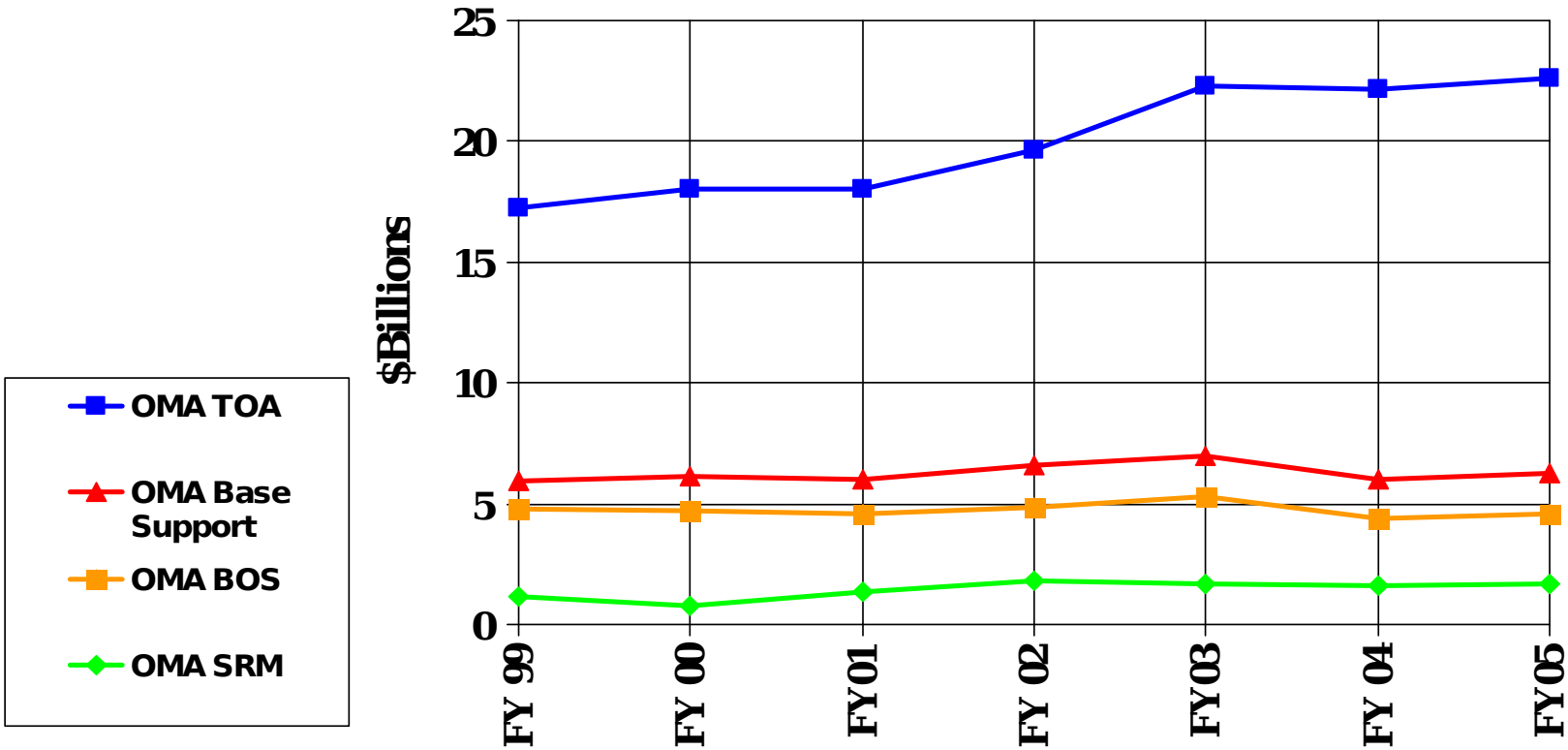
AP3 = Army Power Projection Platforms P&D = Planning and Design HN = Host Nation Support
UMMCA = Unspecified Minor Military Construction, Army Revit = Revitalization
FFS = Focused Facility Strategy

BUDGET



HISTORICAL BASE SUPPORT

FY99 OMA Constant Dollars



OMA TOA	17,273	18,047	17,991	19,622	22,265	22,132	22,591
OMA Base Support	5,923	6,136	6,033	6,608	6,953	6,028	6,273
OMA BOS	4,777	4,730	4,595	4,819	5,301	4,418	4,599
OMA SRM	1,146	801	1,344	1,789	1,652	1,609	1,674

WHAT IS BASE SUPPORT?

Base Support =

Base Operations Support (BOS) + Sustainment, Restoration and Modernization (SRM) + Facility Demolition/Disposals

Base Operations Support (BOS) = Base Operations (BASOPS)

(salaries; contracts; utilities)

Plus: Family Programs, Base Communications, Audio Visual, Environment

What
have you
done for
our
Soldiers